abcam

Abcam plc

Interim results
For the period ending 30 June, 2022

12 September 2022

Disclaimer

Forward-looking statements

This presentation contains forward-looking statements, which are based upon current expectations and assumptions regarding anticipated developments and other factors affecting Abcam. In some cases, you can identify forward-looking statements by the following words: "may," "might," "will," "could," "would," "should," "expect," "plan," "anticipate," "intend," "seek," "believe," "estimate," "predict," "potential," "continue," continue," continue, "continue," continue," continue, "continue," continue," continue, "continue," potential," "continue," "continue," continue," continue, "continue," continue, "continue," continue, "continue," continue, "continue," continue, "continue," continue, "continue, "continue," continue, "continue, "continue,

Non-IFRS Measures

This presentation contains certain financial measures that are not presented in accordance with the International Financial Reporting Standards ("IFRS"), including, but not limited to, Adjusted Gross Margin, Adjusted Operating Profit, Adjusted Operating Profit Margin, Return on Capital Employed ("ROCE") and Free Cash Flow. These non-IFRS financial measures are not measures of financial performance in accordance with IFRS and may exclude items that are significant in understanding and assessing Abcam's financial results. Therefore, these measures should not be considered in isolation or as an alternative to profit for the year, cash flows from operations or other measures of profitability, liquidity or performance under IFRS. Abcam's presentation of these measures may not be comparable to similarly titled measures used by other companies. Please see the appendix to this presentation for a reconciliation of these measures to the closest comparable IFRS measure.

Third party data

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from our internal research, and are based on assumptions made by us upon reviewing such data, and our experience in, and knowledge of, such industry and markets, which we believe to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which we operate and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, includently in which we operate and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, includently from those expressed in the estimates made by independent parties and by us. Some information contained herein has been obtained from other third party sources and has not been independently verified by Abcam. While Abcam believes that its internal assumptions are reasonable, the sources relied on may be based on a small sample size and may fail to accurately reflect market opportunities. Moreover, no independent source has verified such assumptions, and Abcam did not commission any of the market and industry data presented herein. Industry publications, research, surveys, studies and forecasts generally state that the information they contain has been obtained from sources believed to be reliable but that the accuracy and completeness of such information is not guaranteed.

The frademarks included herein are the property of the owners thereof and are used for reference purposes only. Such use should not be construed as an endorsement of the products or services of Abcam or the proposed offering.

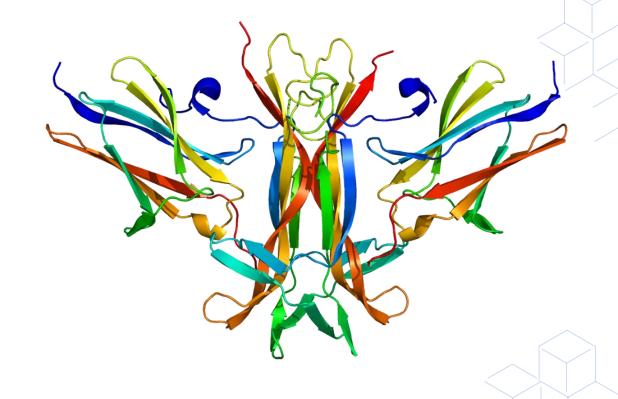
Agenda



Introduction to Abcam Alan Hirzel



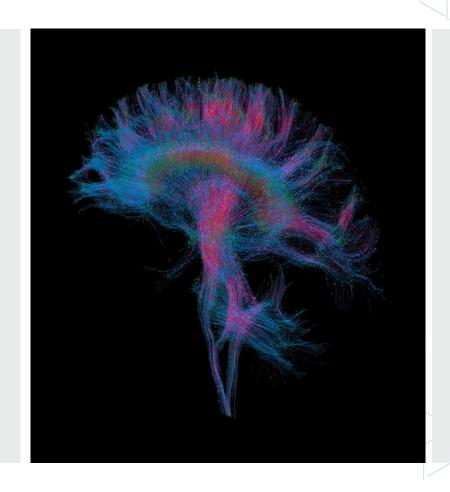




 $https://commons.wikimedia.org/w/index.php?title=File:Protein_NTRK2_PDB_1hcf.png\&oldid=469303424$

Enabling researchers to achieve their mission faster

We've been blown away by the results... Love (the rabMAb), it's highly sensitive with an outstanding signal to noise ratio"



abcam

Our addressable market is \$8B+1





Research Use Proteomic Tools

Protein binding reagents

Related reagents

Primary
Antibodies
~\$1Bn+

Secondary Antibodies
Immunoassays
3rd party instrument platforms

Conjugation | Cellular activity kits
Epigenetic kits | miRNA Kits
Proteins & Peptides | Edited Cell Lines
Biochemicals

Estimated Total Addressable Market

~\$3Bn+ MSD% pa

Antibody development for Clinical Applications

Diagnostic applications

Disease treatment

CDx

IVD

POC

Third-party Dx
platform

development

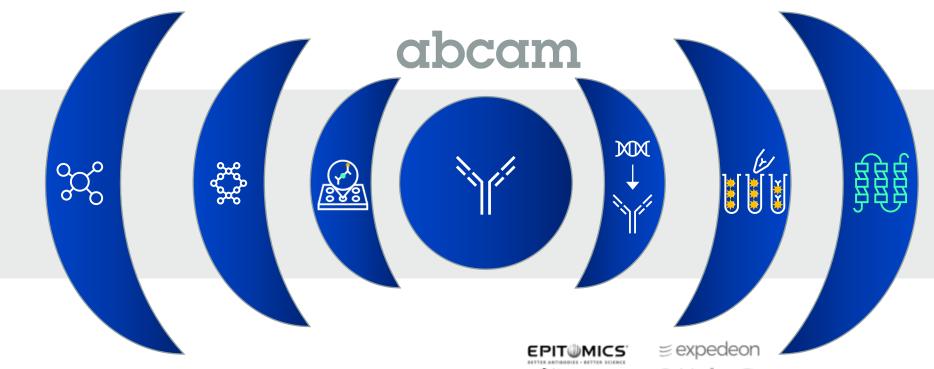
Biotherapeutics

Estimated Total Addressable Market

~\$5Bn+ MSD-HSD% pa

1 – Management estimates

We are expanding market from our antibody core





 ✓ Cell-based and biochemical assay capability



Applied StemCell

✓ Cell engineering capability





✓ Immunoassay capability



 ✓ Recombinant RabMAb[®] capability





✓ Conjugation capability



✓ In-house developed proteins capability





Our catalogue/custom product portfolio serves the Life Science value chain



https://www.niddk.nih.gov/research-funding/research-programs/translational-research-therapeutic-discovery-development

Proteins (Premium Bioactive)

Biochemicals

Cell-based assays

Immunoassays (SSE, Pairs)

Immunoassay kit components

Conjugations

Sample Prep Kits

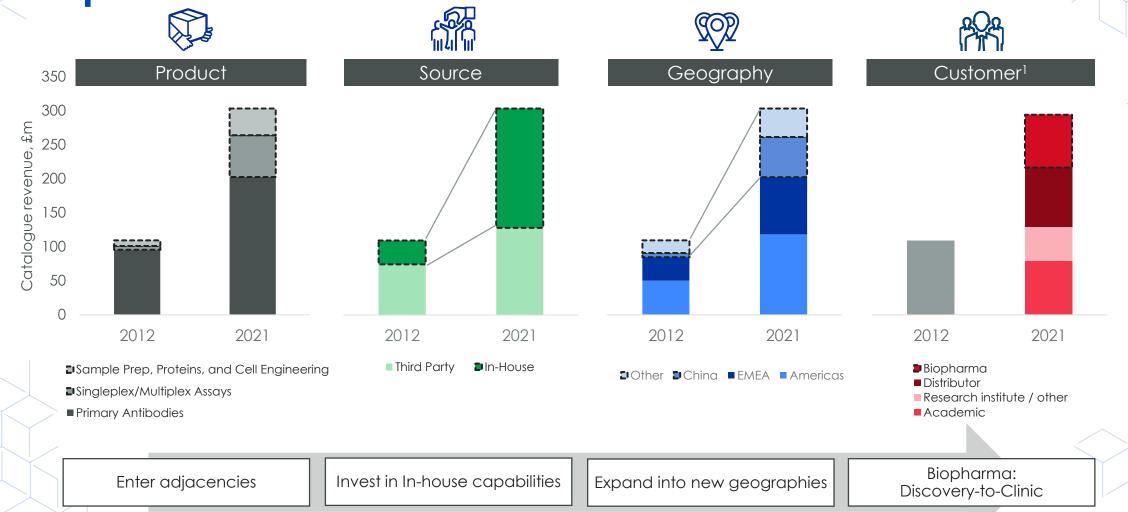
Cell lines

Cell lines

1-Noted product groups have catalogue and custom offerings.



Our investments and actions have significantly changed our portfolio



Abcam 2.0 – value from completed investments





Remove innovation constraints and launch new lines



Be a leading discovery partner for biopharma



Be a leading digital company



Remove scalability constraints and sustain value



Selectively pursue acquisitions



Goals













& Growth





 2020^{4}







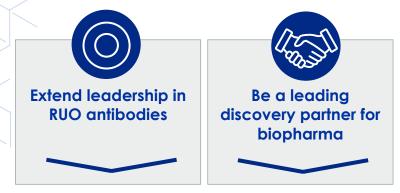


- 1- Forecast CAGR (2020 2024) based on midpoint of 2024 guidance
- 2- Current consensus revenue estimate
- 3- Current 2024 revenue goal
- 4- Restated revenue for calendar year

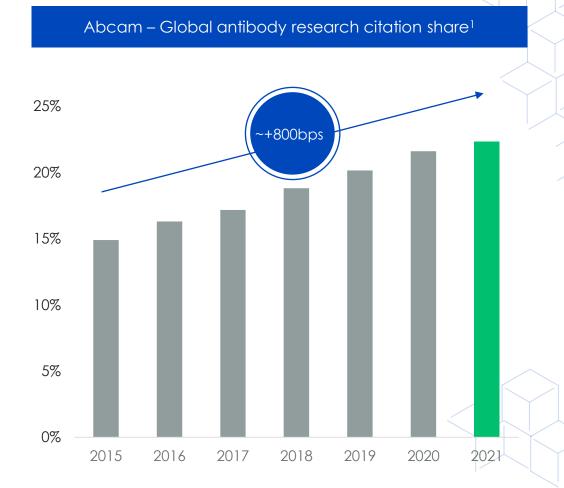




Towards 2024: Expanding our in-house RabMAb portfolio



- In-house developed products continues to grow
 - Recombinant portfolio now ~29,000
 - Focused on reproducibility and quality ->
 Record 99% customer satisfaction
- Ongoing business development
 - Executed >100 outbound commercial agreements with new and existing partners
 - >1,000 recombinant RabMAbs commercialised for third party platforms or diagnostic tools



1- Source: CiteAb, based on ~360,000 recorded citations for 2021 as of July 2021

Towards 2024: Expanding product adjacencies & global footprint







- Strengthened conjugation offering following integrations of Expedeon, BrickBio and MGT
- In-house catalogue now contains >700 proteins and >4,000 engineered cell lines
- Contribution of new products is c.15% of in-house catalogue revenue¹
- Non-primary antibody products account for c.39% of total catalogue revenue
- Increased operational footprint and efficiency
- Improved manufacturing infrastructure and supply chain network



1 - New in-house product development over ~3 years

Investments in innovation: Case study





Customer: Volition ("VNRX")

other life-altering diseases







Function: Developing pipeline of blood tests and services for diagnosis and monitoring

Disease area: Cancer, Sepsis, COVID-19 and



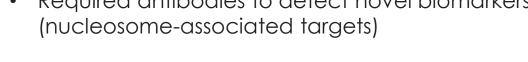




Challenge:

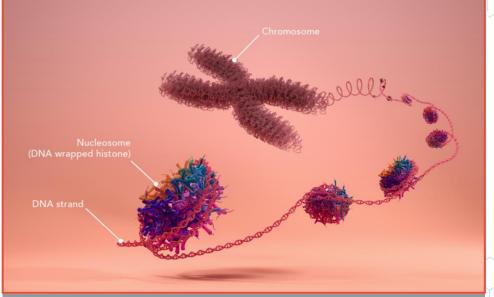


- Rapid epigenetic profiling in disease models, preclinical testing and clinical trials
- Qualifying with KOLs
- Commercial service roll-out in 2022
- Required antibodies to detect novel biomarkers (nucleosome-associated targets)





The Abcam solution: Provision of rabMAbs against several epigenetics targets



"We selected Abcam not only due to the breadth of their antibody portfolio but their ability to supply these high performing antibodies in quantity for our clinical development programs"

Towards 2024: Entering new phase of our digital vision

Abcam Digital Digital Roadmap Aug '22





Customer Data Hub

All in one view of all Customers





Enterprise

Manufacturina 2.2.(HZ)

Increase operational productivity → standardised processes





Diaital Platform

New Website Search Beta

Primaries Catalogue on Beta for selected single-distributor markets. Internal tests of our new Digital Platform.



Enterprise

Manufacturing 2.3 (CAM)

Second site rollout of standard Manufacturing processes.





Product Data

Strategic Platform for Product Data (PIMCore) launched

Creation of a new data platform holding our scientific product information.

Drives connectivity to better serve our customer needs and enables Abcam to scale for new product lines and integration





Lab Information (LIMS)

Release 1 - Cambridge

Central repository to manage our laboratory information across our products, integrating data and driving global efficiencies.







Decommission

Phased Decommission legacy systems (Adminsite & PWS), cutting cost and complexity and supporting scalability





Enterprise Supply Chain (S&D)

- The final phase rollout of Enterprise.
- Accelerating our delivery and responsiveness to Customers.
- Increase business decisions making across ordering, supply chain and manufacturing operations through integrated systems, and timely & accurate alobal data



Updated E-Commerce Platform

Phased roll out of end-to-end customer journey

We anticipate Customer needs and provide personalised information at the right time





Building capabilities and culture



- **Recognitions:**
 - Most awarded CiteAb
 - ESG efforts
 - #1 ranked Sustainalytics
 - "A" by MSCI
 - Consecutive **UK Top 5 Best Places to Work** Glassdoor



- Culture: focused on inclusion, rewards, development
 - **DE&I efforts** Employee Resource Groups
 - Employee professional development Abcampus
 - **Rewards** >90% of employees are shareholders













Abcam in 2022

A snapshot in time

- 1-Based on catalogue & custom and product licensing sales
- 2- Constant exchange rate growth. Includes acquisition of BioVision
- 3- In peer-reviewed papers in 2021
- 4- Source: CiteAb, 2021
- 5- For the twelve-month rolling period ending 30 June 2022

ATTRACTIVE FOUNDATION



~£380m >70%

consensus revenue estimates

GM profile



12

Global sites



Long-term market growth

DURABLE STRATEGY



>35%

revenue from in-house products1 in-house product revenue growth^{1,2}



99%

Product Satisfaction⁵



Industry rated by Sustainalytics & A rated by MSCI on ESG metrics

GROWING INFLUENCE



~80,000

Product citations per year³



Global market share in research antibodies⁴



Abs commercialised with Dx / proteomic platforms

Extraordinary General Meeting (Nasdaq sole listing): November 2022

abcam

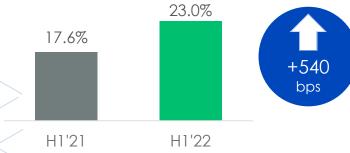
Financial Review Michael Baldock, CFO

Financial highlights for H1 2022

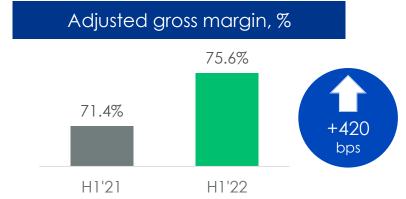


- In-house revenues¹ +37% CER
- Third-party¹ -5% CER

Adjusted operating profit margin⁴, %



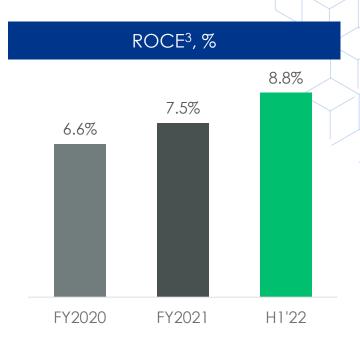
- Total OpEx +18%: Base +14% + BioVision +4% CER
- Favorable FX impact +20 bps



- Favorable margin mix: in-house revenues & BioVision
- Ongoing commercial activities

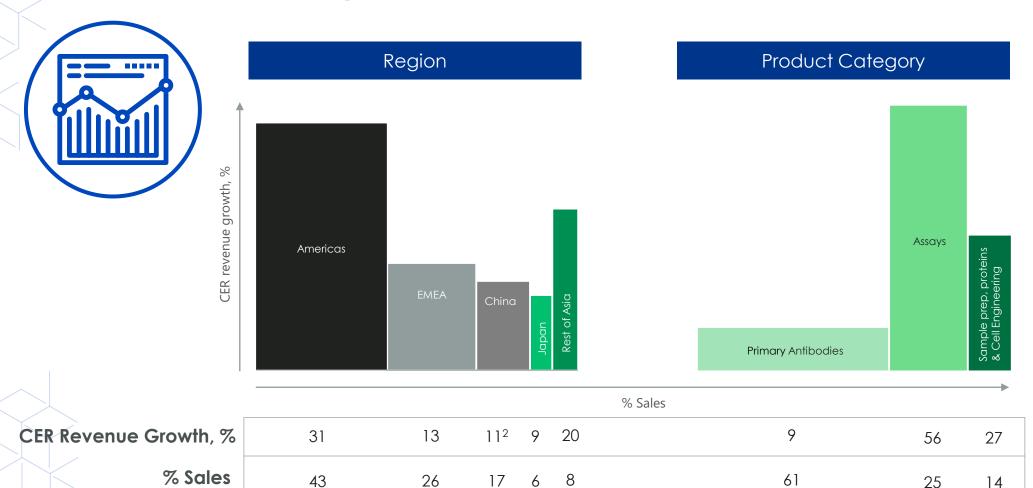
Adjusted diluted EPS, %





- 1-BioVision is reported as in-house vs. third party in H1 2021 effecting comparability
- 2- CER results are calculated by applying prior period's actual exchange rates to this period's results
- 3- Adjusted ROCE is a 12- month rolling average for 30 June 2022 only: BioVision contribution is only 8 months
- 4- Restated for share-based compensation

H1 2022 Catalogue revenue performance¹



¹⁻Total revenues excluding Custom Product & Licensing.



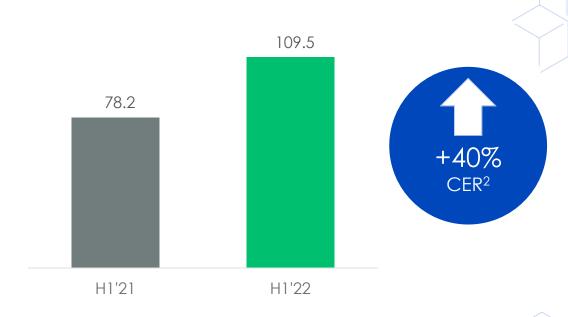
²⁻ China now includes Hong Kong, (HK), ex-HK +HSD%.

In-house catalogue sales: expanding from our antibody core



- Key Takeaways Favourable mix shift²
 - Recombinant antibodies +21%
 - Assays >150% including BioVision
 - Sample Prep & Detection, Protein & Cell Engineering >40%

Catalogue Revenue¹, £m



¹⁻ In-house catalogue revenue now includes BioVision

²⁻ CER revenue growth rates are calculated by applying prior period's actual exchange rates to this period's results

Total adjusted operating expenses

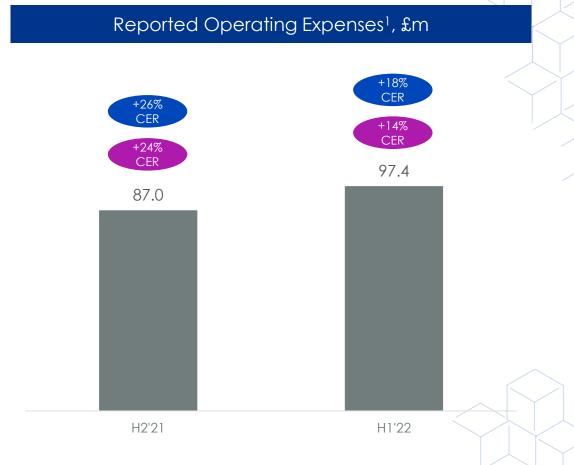


Key Takeaways

 Half-on-half sequential cost growth improvement

H1'22 Drivers

- Investments in manufacturing & supply chain personnel & IT expenses
- Return of travel to near pre-COVID levels



1- Year-on-Year % expense growth at CER **including** and **excluding** BioVision



CY2022 Guidance

- Total revenue increase of approximately 20% CER, including the impact from BioVision
- Organic CER revenue growth of mid-teens
- Favourable in-house product mix to improve adjusted operating margins



CY2024 Goals (reiterated)

- Revenue goal target range of £450m-£525m
- Adjusted operating margin >30%

abcam



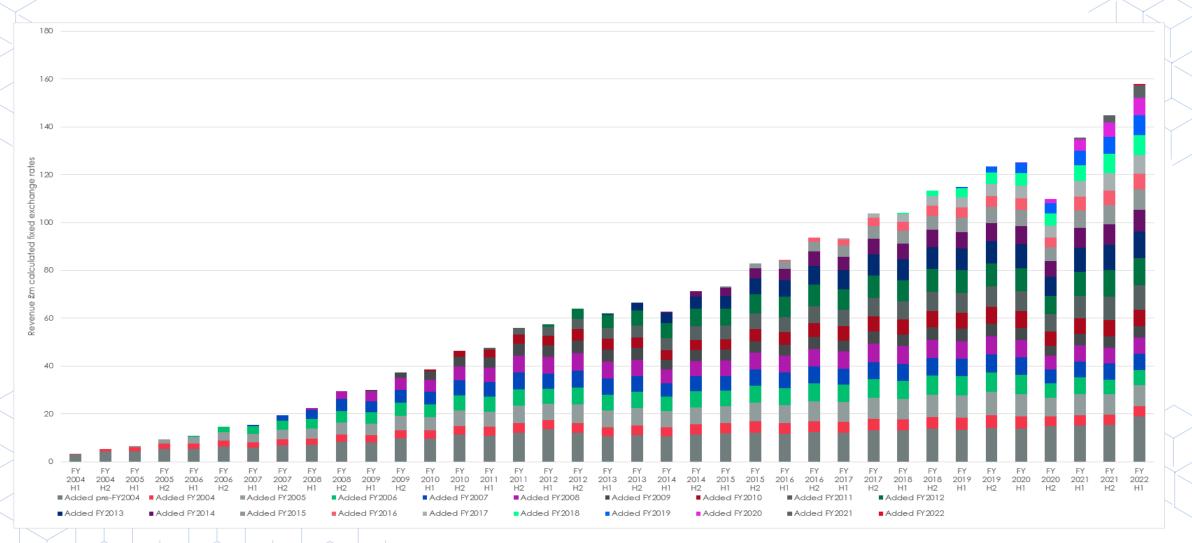
Interim Results - H1 2022

2 September 2022

abcam

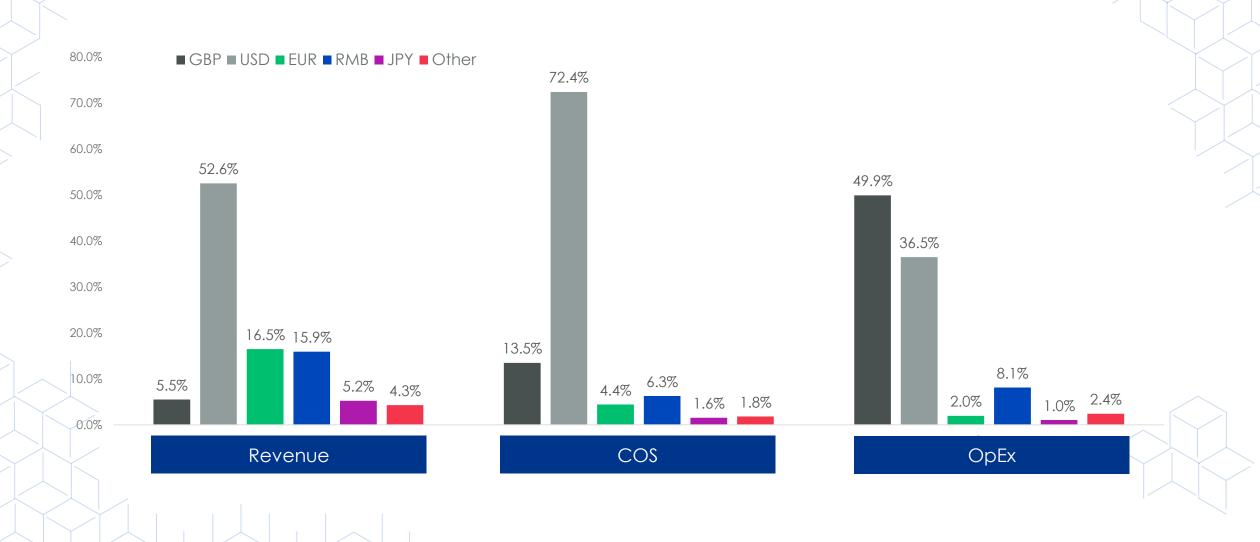
Supplemental information

Catalogue revenue by cohort of product launch





H1 FY2022 breakdown by currency



abcam

Adjusted operating profit reconciliation

6 months ended

<u>£m</u>	30 June 2022	30 June 2021
Reported operating profit	9.3	10.3
Amortisation of fair value adjustments	2.7	-
System and process improvement costs	2.6	2.0
Acquisition, integration and reorganization costs	6.0	3.5
Amortisation of acquisition intangibles	9.0	4.0
Share-based payments	13.0	6.7
Adjusted operating profit	42.6	26.5

abcam

Free cash flow reconciliation

6 months ended

£m	30 June 2022	30 June 2021
Net cash inflow from operating activities	29.8	38.2
Purchase of property, plant and equipment	(4.5)	(20.3)
Purchase of intangible assets	(11.0)	(12.0)
Transfer (to)/from Escrow in respect of future capital expenditure	0.3	-
Reimbursment of leasehold improvement costs	-	9.0
Principal and interest in respect of lease obligations	(6.6)	(5.4)
Free cash flow	8.0	9.5

^{*} Free cash flow is included in this presentation because it is a key metric used internally to assess our liquidity. FCF is not an IFRS measure of our financial performance and should not be considered as an alternative to net cash inflow from operations as a measure of liquidity, or as an alternative to any other performance measure derived in accordance with IFRS.